

An aerial, high-angle view of a city skyline at night, featuring numerous illuminated skyscrapers and a river. The image is overlaid with a semi-transparent blue filter. The text "WE MAKE THE WORLD" is centered in the upper half, with a thin blue horizontal line underneath it. Below this, the text "A SAFER PLACE TO LIVE" is centered in a larger font.

WE MAKE THE WORLD
A SAFER PLACE TO LIVE



**United
Technologies**

Climate | Controls | Security



Iconic brands delivering the smart, sustainable solutions the world needs

Commercial



OTIS

Aerospace



UTC 2016 Sales Mix

Military
Aerospace
& Space

Commercial
& Industrial

Original
Equipment
Manufacturing

Other

United
States

Commercial
Aerospace

Aftermarket

Asia
Pacific

Europe



200,000
employees



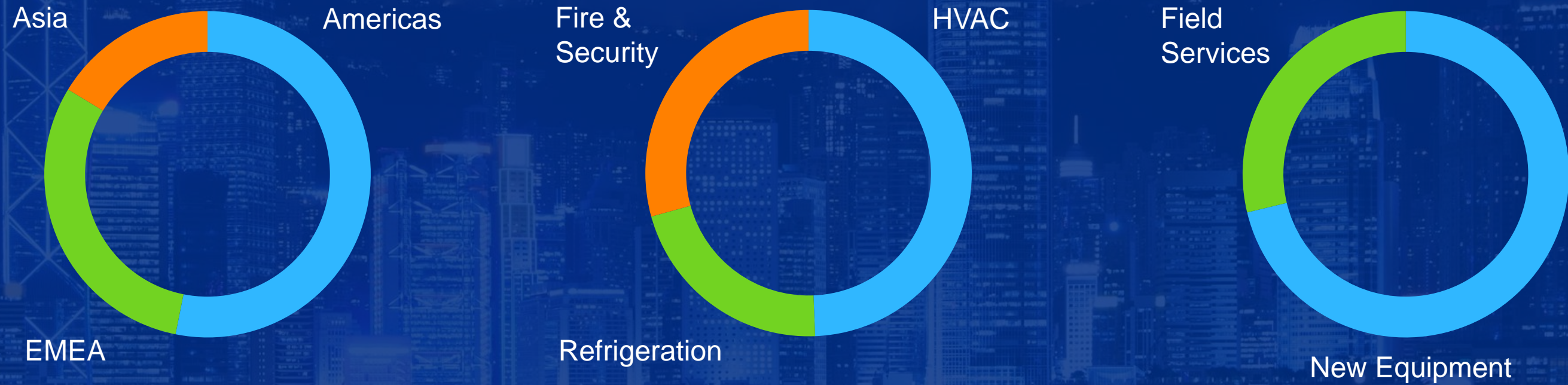
Fortune 50
company



\$57.4 billion
in adjusted net
sales

CCS 2016 Sales Mix

(2016 @ afx)



~56,000
employees



Serving customers
in more than
180 countries



\$16.9 billion
net sales

Our industry-leading brands



Digital innovation

Connected home



Intelligent buildings



Smart cold chain



UTC FIRE & SECURITY EMEA



2016 sales: \$400M

700 employees

Local presence in 20+ countries in EMEA

F&S Headquarters

Brussels, Belgium

Sales & Service Centers

20+ countries across EMEA

Technology Centers

Gdansk, Poland

Barcelona, Spain

Weert, The Netherlands

Manufacturing

Ropczyce, Poland

Qinhuangdao, China

Distribution Center

Weert, The Netherlands